

THE FOLLOWING DOCUMENTS
ARE ATTACHED:
(Please do not remove)

ER 1820X, 1 + 1/2 88

SUBJECT:

ROUTING SLIP

TO:

| | | ACTION | INFO | DATE | INITIAL |
|----------|------------|--------|------|------|---------|
| 1 | DCI | | X | | |
| 2 | DDCI | | X | | |
| 3 | EXDIR | | | | |
| 4 | D/ICS | | | | |
| 5 | DDI | | | | |
| 6 | DDA | | | | |
| 7 | DDO | | | | |
| 8 | DDS&T | | | | |
| 9 | Chm/NIC | | | | |
| 10 | GC | | | | |
| 11 | IG | | | | |
| 12 | Compt | | | | |
| 13 | D/OCA | | | | |
| 14 | D/PAO | | | | |
| 15 | D/PERS | | | | |
| 16 | D/Ex Staff | | | | |
| 17 | D/SEO | | X | | |
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| 21 | ER | | X | | |
| 22 | | | | | |
| SUSPENSE | | _____ | | | |
| | | Date | | | |

Remarks

STAT

Executive Secretary

17 JUN 88
Date

3637 (10-81)

Executive Registry

88-1820X/2



THE SECRETARY OF DEFENSE
WASHINGTON, THE DISTRICT OF COLUMBIA

14 JUN 1988

Honorable William H. Webster
Director of Central Intelligence
Washington, D.C. 20505

Dear Bill:

Thank you for your letter of May 25 regarding the establishment of the Security Evaluation Office and the appointment of [redacted] as its Director. We will work closely with your staff in this important area and will provide any assistance you may require. My action officer, who is already in touch with your staff, is Lt Col David A. Burtt II. He may be contacted at 697-9647.

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Sincerely,


A handwritten signature, likely of the Secretary of Defense, is written in cursive below the word "Sincerely,".



L-268-11

Declassified in Part - Sanitized Copy Approved for Release 2012/11/09 :
CIA-RDP90G01353R001700070071-3

Attached for your signature is a letter to Secretary Carlucci requesting his assistance in providing nominations for personnel requirements of the Security Evaluation Office. I understand you took the letter along with you to your breakfast with Secretary Carlucci last week, but that the subject did not arise during the conversation.

 tells me that this letter STAT
would be very helpful to him because without it he has been unable to get sufficient cooperation from DoD.



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Date 25 May 1988

Declassified in Part - Sanitized Copy Approved for Release 2012/11/09 :
CIA-RDP90G01353R001700070071-3

~~CONFIDENTIAL~~The Director of Central Intelligence
Washington, D.C. 20505

ER 1820X-88

12 MAY 1988

Security Evaluation Office

MEMORANDUM FOR: Director of Central Intelligence

VIA: Deputy Director of Central Intelligence

FROM:

[Redacted]
Director, Security Evaluation Office

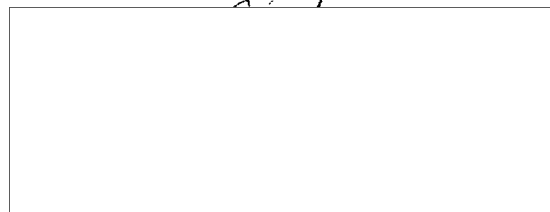
25X1

SUBJECT: Personnel Nominations from DoD for DCI's Security Evaluation Office

1. Action Requested: Please sign the attached letter to Secretary of Defense Carlucci requesting his assistance in providing nominations for SEO personnel requirements.

2. Background: In my attempts to recruit the best possible mix of skills and experience for the SEO staffing complement, I've been holding discussions with NSA, DoD, FBI, CIA and State. During my presentations, I've outlined my time-phased approach (in attached letter) in manning my office and solicited their assistance for nominations. To date, CIA, FBI, and State have expressed their willingness to handle these negotiations off-line on an informal basis. NSA and DoD, who are equally willing to be helpful, have requested letters be sent. On 29 April, I sent similarly worded correspondence to Director, NSA asking for his assistance. During my 5 May meeting with Jack Donnelly, Assistant Deputy Under Secretary of Defense (Counterintelligence and Security), he recommended a letter to Secretary Carlucci from you would be necessary to get the DoD bureaucracy moving in a timely fashion.

3. Recommendation: That you sign the attached letter.

Attachment:
As stated

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REGDOWNGRADE TO UNCLASSIFIED WHEN
SEPARATED FROM ATTACHMENT

L-268-1r

The Director of Central Intelligence

ER 1820/1-88

Washington, D.C. 20505

25 MAY 1988.

The Honorable Frank Carlucci
The Secretary of Defense
Washington, D.C. 20301

Dear Mr. Secretary:

As you are aware, I was directed by the President to establish a unit responsible for setting security standards to protect our embassies from foreign intelligence activity and to monitor conformity with those standards. The head of the unit would be named by and be responsible to the DCI. Its staff would be drawn from the various agencies involved in our diplomatic and intelligence activities abroad. [redacted]

Therefore, on 4 April 1988, I established the Security Evaluation Office and appointed [redacted] as its Director. Our next task is to begin recruiting the best possible mix of skills and experience. I ask your assistance in this matter. This request for the nomination of DoD detailees follows discussions [redacted] held with Mr. John F. Donnelly, Assistant Deputy Under Secretary of Defense (Counterintelligence and Security) on 5 May 1988. These discussions made it clear that DoD has substantial contributions to make our objectives. [redacted]

The attached copies of briefing graphics represent our initial reaction to the mission assigned by the President and a tentative concept of operations. You can see that we envision three major sub-elements to the Security Evaluation Office: one to set standards for all aspects of personnel, physical and technical security; one to make intelligence assessments of the vulnerabilities and threats to various missions; and one group to monitor, audit, and selectively conduct inspections. In each case, we would make maximum use of the data and activities conducted by State, CIA, NSA, FBI, and DoD. Our request for DoD people is in three, more or less time-phased parts:

- senior retirees, currently cleared, interested in working on a 120-day task force with emphasis upon the standards function;
- currently serving officers, senior or junior, who might work on the 120-day task force with the annuitants;
- supergrade nominees to head the three groups in the SEO and more junior people nominated to work in the groups on 2-3 year reimbursable details. [redacted]

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We envision these three groups to be headed by supergrades selected from nominees put forth by NSA, DoD, CIA, and the FBI. We expect to select the remainder of the SEO complement from the same organizations as well as from the State Bureau of Diplomatic Security. After the task force phase, all of these assignments are contemplated as 2-3 year reimbursable details to the Office of the Director of Central Intelligence, Security Evaluation Office. We have been encouraged by the support we received from Senators Boren and Cohen in the 29 March SSCI hearing in response to this concept. [redacted]

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I appreciate the thoroughly professional advice and assistance already provided to us by your organization and hope that you can help us with nominations for the critical staff and management positions in the next few months. We need nominations for the task force in the next week or so. The nominations for the 2-3 year details should be in by mid-June. [redacted] can be contacted on [redacted] if your staff wishes to discuss this request. [redacted]

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Sincerely yours,

/s/ William H. Webster

William H. Webster

Attachments

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Distribution: (ER 1820X-88 & ER 1820/1-88)

Orig - Addee

1 - DDCI

1 - Mr. John F. Donnelly, Asst Dep Under Secy of Def (CI & Security)

1 - ER

1 - SEO Chrono

1 - HFH Chrono

D/SEO

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Shultz and Webster to the President

3 August 1987

“...We propose the establishment of a unit which would set the standards for protecting Embassies from penetration by foreign intelligence activity and monitor conformity with those standards...”

“...head of this unit would be named by and responsible to the DCI...”

“...staff would be drawn from the various agencies involved in our diplomatic and intelligence functions abroad...”

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Powell to Shultz and Webster 22 October 1987

"...President concurs...security programs at our overseas missions remain the responsibility of the Secretary of State..."

"...President agrees with your recommendation...a unit responsible for setting standards to protect embassies from penetration by foreign intelligence activity, and for monitoring conformity..."

"...head of this unit will...be responsible to the DCI..."

"...this unit should be independent of the organization of the Director of Diplomatic Security..."

"...working level advisory group...Additionally...a high-level board...Board will have the authority to recommend...In the event of disagreement...an appeal can be made to the President."

"...DCI report annually to the President and the Congress..."

"The President is determined..."

clear lines of responsibility for security be established...

within State a fully effective security organization be established...

aggressive, objective audits...be institutionalized...

sanctions process be formalized..."

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DCI Security Evaluation Office

| | |
|-----------------|--|
| Director | Appointed by DCI |
| Deputy Director | Nominated by State, Appointed by DCI |
| Size | |
| Source | Wherever skills are available to match SEO needs |
| Modalities | Volunteers preferred, draft if necessary |

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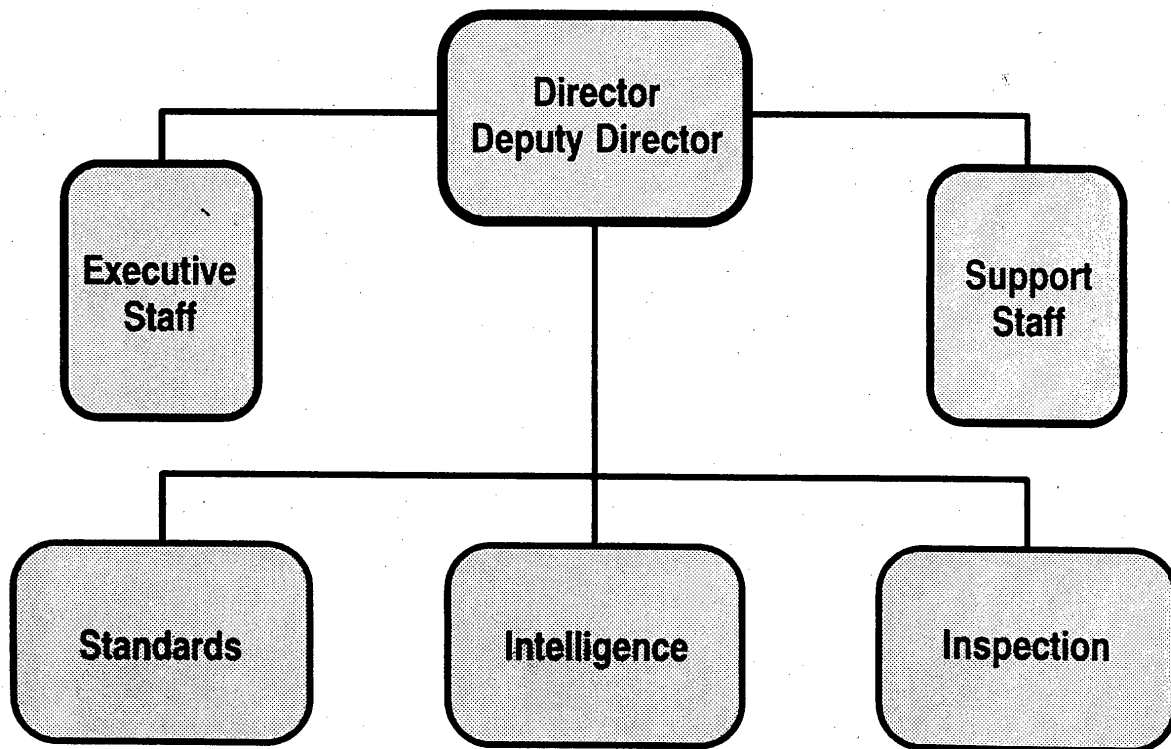
This office will:

- Analyze the vulnerabilities of our foreign missions and the hostile intelligence threat to them
- Set security standards to protect our missions against foreign intelligence activity
- Monitor conformance with those standards, and
- Report problems and recommendations to the DCI

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Concept for Organization



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Criteria for Operations

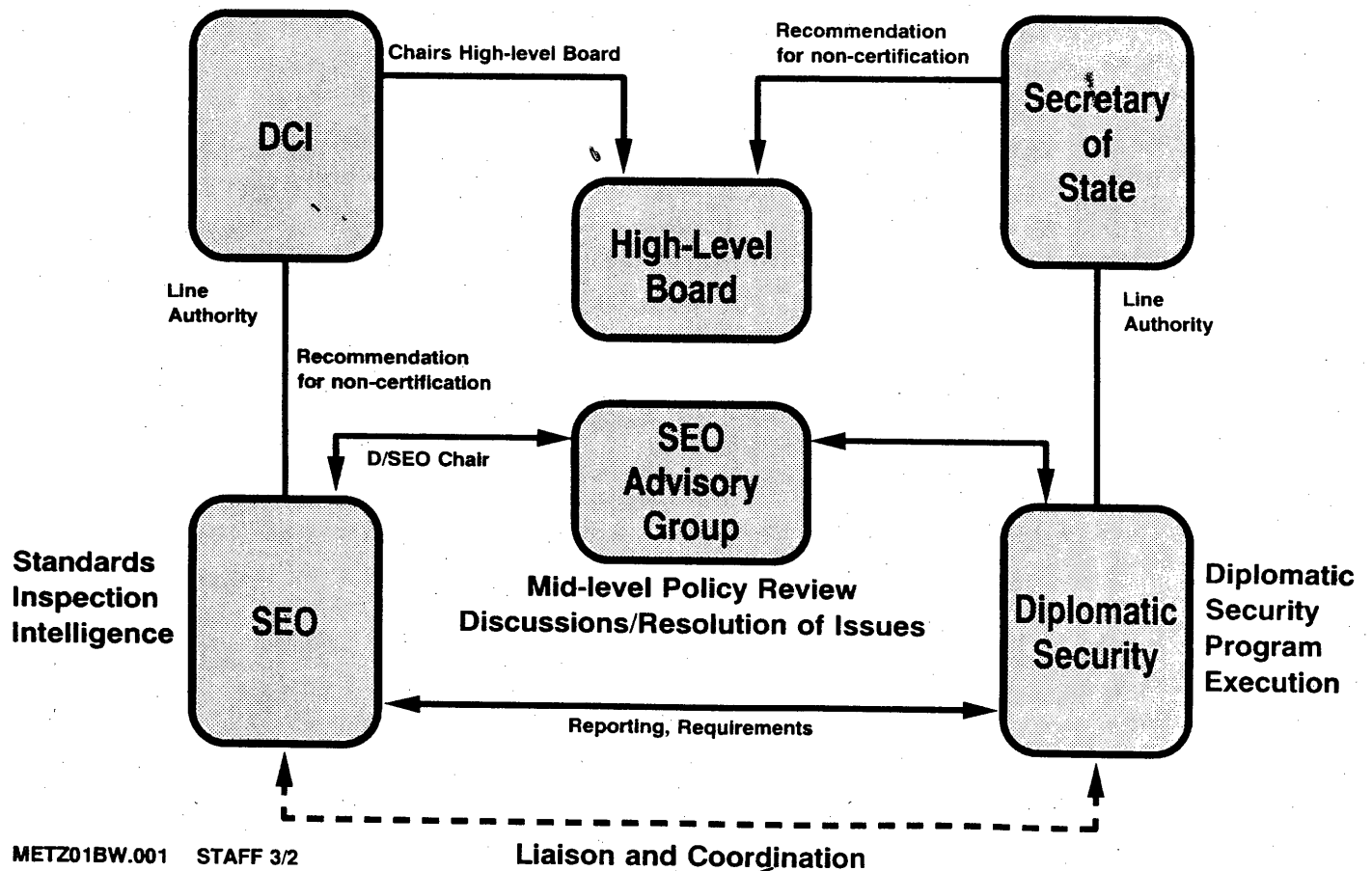
- Encourage improvements, force them only as last resort
- Support Bureau of Diplomatic Security, don't undercut it
- Be invisible to Foreign Service
- Be constantly on the mind of State management
- D/SEO will have "no surprise" policy with Assistant Secretary, Diplomatic Security
- SEO detailees will meet DCI personnel security standards
- SEO will operate on internal "need-to-know" basis
- D/SEO will have bilateral arrangements with FBI, NSA, State, CIA, and DoD
- Maximum use of NSA, State, CIA, and DoD data and inspections

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Functional Relationships



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